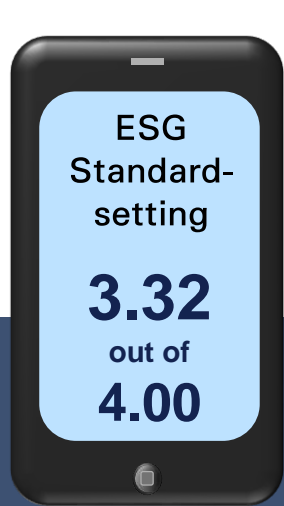


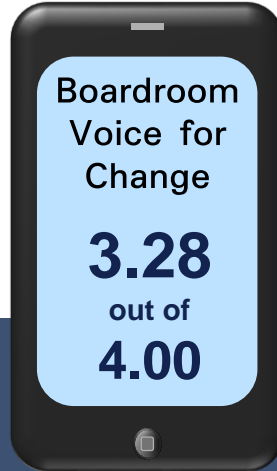
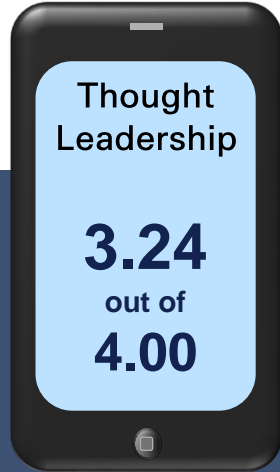
# IOD PERCEPTION INDEX 2022



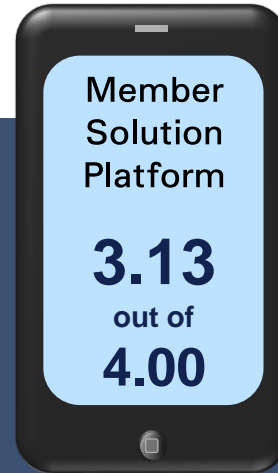
"Based on the survey conducted in 2022 to measure the perception of IOD's key stakeholders towards its operations, here are the results. These results are presented by each of IOD's strategic initiatives, based on responses from 453 participants, **on a scale of 1-4.**"



Perform the role of a thought leader who assists the directors in adapting to changing contexts



Act as an intermediary that connects and facilitates information sharing among directors.



Serve as a focal point that inspires directors to drive constructive changes for society as a whole.

The perception of IOD's operations on all four strategic initiatives is at a good level (score 3 out of 4).

Respondents are most aware of the operations in the ESG standard-setting, followed by Boardroom Voice for Change, Thought Leadership, and Member Solution Platform.

IOD will continue to conduct IOD Perception in 2023 with the results to be presented publicly.